# Managerial Economics in a Global Economy, 5th Edition by <br> Dominick Salvatore 

## Chapter 5

Demand Forecasting

## Qualitative Forecasts

- Survey Techniques
- Planned Plant and Equipment Spending
- Expected Sales and Inventory Changes
- Consumers' Expenditure Plans
- Opinion Polls
- Business Executives
- Sales Force
- Consumer Intentions


## Time-Series Analysis

- Secular Trend
- Long-Run Increase or Decrease in Data
- Cyclical Fluctuations
- Long-Run Cycles of Expansion and Contraction
- Seasonal Variation
- Regularly Occurring Fluctuations
- Irregular or Random Influences



## Trend Projection

- Linear Trend:
$S_{t}=S_{0}+b t$
$b=$ Growth per time period
- Constant Growth Rate
$S_{t}=S_{0}(1+g)^{t}$
$\mathrm{g}=$ Growth rate
- Estimation of Growth Rate $\ln S_{t}=\ln S_{0}+t \ln (1+g)$


## Seasonal Variation

Ratio to Trend Method

$$
\text { Ratio }=\frac{\text { Actual }}{\text { Trend Forecast }}
$$

Seasonal = Average of Ratios for
Adjustment $=$ Each Seasonal Period


## Seasonal Variation

## Ratio to Trend Method: Example Calculation for Quarter 1

Trend Forecast for $1996.1=11.90+(0.394)(17)=18.60$
Seasonally Adjusted Forecast for $1996.1=(18.60)(0.8869)=16.50$

| Year | Trend <br> Forecast | Actual | Ratio |
| :---: | :---: | :---: | :---: |
| 1992.1 | 12.29 | 11.00 | 0.8950 |
| 1993.1 | 13.87 | 12.00 | 0.8652 |
| 1994.1 | 15.45 | 14.00 | 0.9061 |
| 1995.1 | 17.02 | 15.00 | 0.8813 |
| Seasonal Adjustment $=$ |  |  |  |
| 0.8869 |  |  |  |

## Moving Average Forecasts

Forecast is the average of data from $w$ periods prior to the forecast data point.

$$
F_{t}=\sum_{i=1}^{w} \frac{A_{t-i}}{w}
$$

## Exponential Smoothing Forecasts

Forecast is the weighted average of of the forecast and the actual value from the prior period.

$$
\begin{gathered}
F_{t+1}=w A_{t}+(1-w) F_{t} \\
0 \leq w \leq 1
\end{gathered}
$$

## Root Mean Square Error

## Measures the Accuracy of a Forecasting Method



## Barometric Methods

- National Bureau of Economic Research
- Department of Commerce
- Leading Indicators
- Lagging Indicators
- Coincident Indicators
- Composite Index
- Diffusion Index


## Econometric Models

## Single Equation Model of the Demand For Cereal (Good X)

$Q_{X}=a_{0}+a_{1} P_{X}+a_{2} Y+a_{3} N+a_{4} P_{S}+a_{5} P_{C}+a_{6} A+e$
$Q_{X}=$ Quantity of $X$
$P_{X}=$ Price of Good $X$
$\mathrm{Y}=$ Consumer Income $\quad \mathrm{A}=$ Advertising
$\mathrm{N}=$ Size of Population $\quad \mathrm{e}=$ Random Error

## Econometric Models

## Multiple Equation Model of GNP

$$
\begin{aligned}
C_{t} & =a_{1}+b_{1} G N P_{t}+u_{1 t} \\
I_{t} & =a_{2}+b_{2} \pi_{t-1}+u_{2 t} \\
G N P_{t} & \equiv C_{t}+I_{t}+G_{t}
\end{aligned}
$$

Reduced Form Equation

$$
G N P_{t}=\frac{a_{1}+a_{2}}{1-b_{1}}+\frac{b_{2} \pi_{t-1}}{1}-b_{1}+\frac{G_{t}}{1-b_{1}}
$$

## Input-Output Forecasting

## Three-Sector Input-Output Flow Table

|  | Producing Industry |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Supplying <br> Industry | A | B | C | Final <br> Demand | Total |
| A | 20 | 60 | 30 | 90 | 200 |
| B | 80 | 90 | 20 | 110 | 300 |
| C | 40 | 30 | 10 | 20 | 100 |
| Value Added | 60 | 120 | 40 |  | 220 |
| Total | 200 | 300 | 100 | 220 |  |

# Input-Output Forecasting 

## Direct Requirements Matrix

## Direct = Input Requirements Requirements Column Total

|  | Producing Industry |  |  |
| :--- | :---: | :---: | :---: |
| Supplying <br> Industry | A | B | C |
| A | 0.1 | 0.2 | 0.3 |
| B | 0.4 | 0.3 | 0.2 |
| C | 0.2 | 0.1 | 0.1 |

# Input-Output Forecasting 

## Total Requirements Matrix

|  | Producing Industry |  |  |
| :--- | :---: | :---: | :---: |
| Supplying <br> Industry | A | B | C |
| A | 1.47 | 0.51 | 0.60 |
| B | 0.96 | 1.81 | 0.72 |
| C | 0.43 | 0.31 | 1.33 |

## Input-Output Forecasting

Total<br>Requirements<br>Matrix

Final Total
Demand Demand Vector
Vector

| 1.47 | 0.51 | 0.60 |
| :---: | :---: | :---: |
| 0.96 | 1.81 | 0.72 |
| 0.43 | 0.31 | 1.33 |$\bullet$| 90 |
| :---: |
| 110 |
| 20 |$=$| 200 |
| :---: |
| 300 |
| 100 |

## Input-Output Forecasting

## Revised Input-Output Flow Table

|  | Producing Industry |  |  | $\begin{gathered} \text { Final } \\ \text { Demand } \end{gathered}$ | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Supplying Industry | A | B | C |  |  |
| A | 22 | 62 | 31 | 100 | 215 |
| B | 88 | 93 | 21 | 110 | 310 |
| C | 43 | 31 | 10 | 20 | 104 |

